

## REPRESENTATION LETTER<sup>1</sup>

To  
The Chairman of the General Meeting of  
Impresa – Sociedade Gestora de Participações  
Sociais, S.A.  
Rua Calvet de Magalhães, no 242  
2770-022 Paço de Arcos

\_\_\_\_\_, \_\_\_\_\_ 2026

Dear Sir,

Name: \_\_\_\_\_

Address:

\_\_\_\_\_

Postal-Code: \_\_\_\_\_ - \_\_\_\_\_

Tax Identification Number (*NIF*): \_\_\_\_\_, holder of the Identification Document Number \_\_\_\_\_, issued on \_\_\_/\_\_\_/\_\_\_, by \_\_\_\_\_ / Citizen Card no. \_\_\_\_\_, valid until \_\_\_/\_\_\_/\_\_\_, holder of \_\_\_\_\_<sup>2</sup> shares, with voting rights, registered in his/her name, according to the information submitted directly to you by \_\_\_\_\_<sup>3</sup>, hereby appoints Mr./Ms.<sup>4</sup> \_\_\_\_\_ or, in his/her absence or unavailability, Mr./Ms. \_\_\_\_\_ as its representative in the Extraordinary General Meeting of this Company, to be held on 10 March 2026, at 10 a.m, at the Company's registered office, in Auditório Luiz Vasconcellos, at Edifício Impresa, at Rua Calvet de Magalhães, no. 242, Paço de Arcos, any of them with powers to propose, discuss and vote on his/her behalf all issues addressed in the Extraordinary General Meeting, even if such meeting is suspended in accordance with the law and held on another date.

Yours faithfully,

\_\_\_\_\_  
(Signature identical to the one in the identification document)

<sup>1</sup> This letter shall be received at the Company's registered office until 11:59 pm (GMT) of 5 March 2026.

<sup>2</sup> To include the number of shares held on the date of register, which shall correspond to 0:00 (GMT) of 3 March 2026.

<sup>3</sup> To include the name of the Financial Intermediary to which the book-entry registry of the shares has been entrusted.

<sup>4</sup> To include the full name of the representative(s). Please note that the representative(s) shall be duly identified.