

REPRESENTATION LETTER¹

To
The Chairman of the General Shareholders'
Meeting of Impresa – Sociedade Gestora de
Participações Sociais, S.A.
Rua Calvet de Magalhães, no 242
2770-022 Paço de Arcos

_____, _____ 2025

Dear Sir,

Name: _____

Address: _____

Postal-Code: _____ - _____

Tax Identification Number (*NIF*): _____, holder of the Identification Document Number _____, issued on ____/____/____, by _____ / Citizen Card no. _____, valid until ____/____/____, holder of _____² shares, with voting rights, registered in his/her name, according to the information submitted directly to you by _____³, hereby appoints Mr./Ms.⁴ _____ or, in his/her absence or unavailability, Mr./Ms. _____ as its representative in the Annual General Shareholders' Meeting of this Company, to be held on 29 December 2025, at 11 a.m, at the Company's registered office, in Auditório Luiz Vasconcellos, at Edifício Impresa, at Rua Calvet de Magalhães, no. 242, Paço de Arcos, any of them with powers to propose, discuss and vote on his/her behalf all issues addressed in the Annual General Shareholders' Meeting, even if such meeting is suspended in accordance with the law and held on another date.

Yours faithfully,

(Signature identical to the one in the identification document)

¹ This letter shall be received at the Company's registered office until 11:59 pm (GMT) of 23 December 2025.

² To include the number of shares held on the date of register, which shall correspond to 0:00 (GMT) of 18 December 2025.

³ To include the name of the Financial Intermediary to which the book-entry registry of the shares has been entrusted.

⁴ To include the full name of the representative(s). Please note that the representative(s) shall be duly identified.