

REPRESENTATION LETTER¹

To
The Chairman of the General Shareholders'
Meeting of Impresa – Sociedade Gestora de
Participações Sociais, S.A.
Rua Calvet de Magalhães, no 242
2770-022 Paço de Arcos

_____, _____ 2025

Dear Sir,

Firm:

Registered office: _____

Postal Code: _____ - _____

Legal Person Identification Number (*NIPC*) : _____, registered at the
Commercial Registry of _____, holder of _____² shares, with
voting rights, registered in its name, according to the information submitted directly to you by
_____³, hereby appoints Mr./Ms. _____⁴

_____ or, in his/her absence or unavailability,
Mr./Ms. _____ as its representative in the Annual General
Shareholders' Meeting of this Company, to be held on 29 December 2025, at 11 a.m., in
Auditório Luiz Vasconcellos, at Edifício IMPRESA, at Rua Calvet de Magalhães, no. 242, Paço
de Arcos, any of them with powers to propose, discuss and vote on its behalf all issues
addressed in the Annual General Shareholders' Meeting, even if such meeting is suspended
in accordance with the law and held on another date.

Yours faithfully,

(Signature of the Company's representative with indication of its capacity)

¹ This letter shall be received at the Company's registered office until 11:59 pm (GMT) of 23 December 2025.

² To include the number of shares held on the date of register, which shall correspond to 0:00 (GMT) of 18 December 2025.

³ To include the name of the Financial Intermediary to which the book-entry registry of the shares has been entrusted.

⁴ To include the full name of the representative(s). Please note that the representative(s) shall be duly identified.